Herefordshire Council

Appendix A: Revenue Budget Position 2022/23

| | | Gross Budget | Working Budget | Outturn | Variance |
|--|-----------------|-----------------|-------------------|---------|----------|
| Portfolio | Councillor | £000 | £000 | £000 | £000 |
| Health & Adult Wellbeing | Cllr Crockett | 102,865 | 62,684 | 64,662 | 1,978 |
| Children's and Family Services, and Young People's Attainment | Cllr Toynbee | 55,315 | 48,403 | 54,673 | 6,270 |
| Commissioning, Procurement and assets | Cllr Davies | 24,598 | 17,705 | 17,818 | 113 |
| Environment and Economy | Cllr Chowns | 3,734 | 2,640 | 3,007 | 367 |
| Housing, Regulatory Services and Community Safety | Cllr Tyler | 4,816 | 1,467 | 1,652 | 190 |
| Infrastructure and Transport | Cllr Harrington | 19,432 | 9,456 | 9,349 | (107) |
| Finance, Corporate Services and Planning | Cllr Harvey | 22,772 | 13,237 | 14,244 | 1,007 |
| Corporate strategy and budget | Cllr Hitchiner | 1,689 | 894 | 752 | (142) |
| Portfolios | | 235,221 | 156,486 | 166,157 | 9,676 |
| Central, treasury management, capital financing & reserves | | 20,946 | 19,422 | 19,155 | (267) |
| Total Revenue | | 256,167 | 175,908 | 185,312 | 9,409 |

Health & Adult Wellbeing: Cllr Crockett

| | Gross Budget | Working Net Budget | Full Year Outturn | Variance |
|---|-----------------|-----------------------|----------------------|----------|
| | £000 | £000 | £000 | £000 |
| Services for Vulnerable Adults (care provision) | 71,680 | 56,899 | 58,598 | 1,699 |
| Commissioning and Operational Service Delivery | 21,473 | 5,692 | 5,971 | 279 |
| Public Health | 9,712 | 93 | 93 | 0 |
| | 102,865 | 62,684 | 64,662 | 1,978 |

The key outturn variances are:

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The forecast overspend in Services for Vulnerable Adults (care provision) reflects a combination of savings yet to be delivered within the Learning Disability client area and pressures relating to nursing and residential care home placements within the older client cohort. The forecast overspend in care home placements relates to both cost and demand pressures.

The forecast overspend in Commissioning and Operational Service Delivery is mainly due to the identified pressure relating to the All Ages Commissioning redesign.

Children's and Family Services, and Young People's Attainment: Cllr Toynbee

| | Gross Budget | Working Net Outturn Budget | | Forecast Variance |
|---|-----------------|----------------------------------|--------|----------------------|
| | £000 | £000 | £000 | £000 |
| Children and young people's education and attainment | 7,643 | 5,192 | 5,448 | 256 |
| Post 16 education, training and skills development | 684 | 0 | 0 | 0 |
| Services for vulnerable young people, children and families | 46,988 | 43,211 | 49,225 | 6,014 |
| | 55,315 | 48,403 | 54,673 | 6,270 |

The key variances are:

Children and young people's education and attainment - £32k due to agency staff covering vacant positions. £224K SEN Transport CPI Inflation.

Services for vulnerable young people, children and families - £692K savings target taken out. £519k short breaks increase due to rise in children in Care. £4.507m rise in costs/number of placements. Staffing costs increase of £296k due to agency staff covering vacant positions.

Commissioning, Procurement and Assets: Cllr Davies

| | Gross Budget | Working Net Budget | Outturn | Forecast Variance |
|--------------------------------------|-----------------|-----------------------|---------|----------------------|
| _ | £000 | £000 | £000 | £000 |
| Waste Collection & Disposal | 14,932 | 13,198 | 13,375 | 177 |
| Corporate Support Services | 1,489 | 1,367 | 1,314 | (53) |
| Community services: Leisure Services | 30 | 30 | 30 | 0 |
| Council Property Services | 6,191 | 1,355 | 1,367 | 12 |
| Cultural services | 1,956 | 1,755 | 1,732 | (23) |
| • | 24,598 | 17,705 | 17,818 | 113 |

The key variances are:

Waste Collection and Disposal overspend is due to inflation on collection contract costs being higher than anticipated Corporate Support Services has an underspend due to staff vacancies and maternity leave

Environment and Economy: Cllr Chowns

| | Gross Budget | Working Net Budget | Outturn | Forecast Variance |
|--|-----------------|--------------------------|---------|----------------------|
| | £000 | £000 | £000 | £000 |
| Economic Development and Regeneration | 1,647 | 1,265 | 1,282 | 17 |
| Tourism | 0 | 0 | 0 | 0 |
| Broadband | 358 | 131 | 133 | 2 |
| Environmental promotion, protection and sustainability including response to climate emergency | 1,729 | 1,244 | 1,592 | 348 |
| | 3,734 | 2,640 | 3,007 | 367 |

The key variances are:

Environmental promotion, protection and sustainability – Energy cost increases, Beryl Bikes contract pressure of £125k as this was previously grant funded by Access Fund, this has now ceased

Economic Development-£37K pressure due to One Public Estate programme repayment of funds for Merton Meadow Housing proposal offset by staff vacancy savings

Housing, regulatory services and community safety: Cllr Tyler

| | Gross Budget | Working Net Budget | Outturn | Forecast Variance |
|---|-----------------|--------------------------|---------|----------------------|
| | £000 | £000 | £000 | £000 |
| Community Safety including the Community Safety Partnership | 0 | 0 | 0 | 0 |
| Animal health and welfare | 152 | 40 | 48 | 8 |
| Bereavement services including coroner services | 700 | (847) | (850) | (3) |
| CCTV | 194 | 108 | 110 | 2 |
| Environmental health and trading standards | 1,963 | 1,796 | 1,786 | (10) |
| Gypsy and Traveller Services | 439 | 261 | 292 | 31 |
| Licensing | 25 | (430) | (413) | 17 |
| Markets and Fairs | 135 | (124) | (68) | 56 |
| Registration Services | 264 | (220) | (217) | 3 |
| Strategic housing, homelessness, housing allocation and condition | 358 | 297 | 296 | 4 |
| Communications and Web Presence | 586 | 586 | 668 | 82 |
| | 4,816 | 1,467 | 1,652 | 190 |

The key variances are:

Communications and Web Presence have a budget pressure due to funding Herefordshire Now four times a year.

Gypsy and Traveller Services – Reduced rental income due to closed pitches. New apprentice post costs

Markets and Fairs - Extension in reduced fees structure and trader confidence low

Infrastructure and Transport: Cllr Harrington

| | Gross Budget | Working Net Budget | Outturn | Forecast Variance |
|--|-----------------|--------------------------|---------|----------------------|
| | £000 | £000 | £000 | £000 |
| Building Control | 502 | (239) | (349) | (110) |
| Car parking policy and services | 281 | (4,525) | (4,413) | 112 |
| Highways & community services | 646 | 420 | 423 | 3 |
| Land drainage, flood alleviation, rivers and waterways | 201 | 1 | 1 | 0 |
| Land use strategies including Core Strategy | 1,054 | 762 | 766 | 4 |
| Traffic Management | 360 | 358 | 262 | (96) |
| Transport and highways policy strategy and operations | 16,388 | 12,679 | 12,659 | (20) |
| | 19,432 | 9,456 | 9,349 | (107) |

The key variances are:

Car parking and policy services overspend is due to a delay in savings achievement and reduced income due to staff shortage, in addition there is pressure due to costs of interim management posts.

Traffic Management are benefiting from the fixed cost for street lighting, this will be used to offset the increased cost of other energy bills.

Transport and highways policy strategy and operations overspend is due to increased contract costs due to higher than anticipated inflation costs.

Building control- Manager vacancy savings, May and June there was a one off increase in income due to changes in regulation

Finance, Corporate Services and Planning: Cllr Harvey

| | Gross Budget | Working Net Budget | Outturn | Forecast Variance |
|---|-----------------|-----------------------|---------|----------------------|
| | £000 | £000 | £000 | £000 |
| Planning and conservation | 3,087 | 120 | 570 | 450 |
| Council ICT services | 3,900 | 3,025 | 3,059 | 34 |
| Human Resources | 1,287 | 1,287 | 1,218 | (69) |
| Equality and Human Rights | 245 | 95 | 96 | 1 |
| Land Charges | 237 | (13) | (8) | 5 |
| Information Governance and Modern Records | 474 | 436 | 394 | (42) |
| Health and safety, Emergency Planning and Business Continuity | 92 | 92 | 93 | 1 |
| Performance and Intelligence | 2,517 | 2,517 | 2,955 | 438 |
| Legal and Democratic Services including Member Development and Training | 5,018 | 4,892 | 4,878 | (14) |
| Financial Policy, Fees and Charging Policy, Financial Control and Reporting | 5,915 | 786 | 989 | 203 |
| | 22,772 | 13,237 | 14,244 | 1,007 |

The key variances are:

Planning and conservation - reduction in planning applications and increased costs to clear a historic backlog Human Resources and Information Governance - staff vacancies.

Performance and Intelligence team - staff cost pressure and internal recharges

Finance - restructure of finance team and interim staffing costs

Corporate Strategy: Cllr Hitchiner

| | Gross Budget £000 | Working Net Budget £000 | Outturn £000 | Forecast Variance £000 |
|------------------|-------------------------|-------------------------------|-----------------|------------------------------|
| Corporate budget | 1,689 | 894 | 752 | (142) |
| | 1,689 | 894 | 752 | (142) |

The key variances are:

Underspend due to staff vacancies and maternity leave across the service.