

## Appendix B

**Table A - 2021/22 Capital Budget Outturn Position**

	2021/22				
*Adjustments include reprofiling to future years and additional grants allocations	2021/22 Budgets £000s	Adjustments in Year* £000s	Budget £000s	Actual Spend £000s	Variance £000s
Disabled facilities grant	1,853	685	2,538	1,248	-1,289
Hillside	0	1,841	1,841	30	-1,811
Care home & Extra Care Development	669	-669	0	0	0
Super Hubs	1800	-1,800	0	0	0
Homelessness Hub & Property Investment	0	44	44	44	0
Empty Property Investment & Development	752	58	810	584	-226
Rough Sleepers Accommodation Programme	0	0	0	280	280
Gypsy & Traveller Pitch development	739	-131	608	61	-547
Strategic Housing Development	10,000	-8,326	1,674	132	-1,541
Private sector housing improvements	0	51	51	23	-28
<b>Total Housing Delivery Board</b>	<b>15,813</b>	<b>-8,248</b>	<b>7,565</b>	<b>2,403</b>	<b>-5,162</b>
Fastershire Broadband	6,707	552	7,259	697	-6,561
PC Replacement	397	-48	349	599	251
Electronic Document Management Storage	0	356	356	188	-168
Capital Development Fund	1,000	-750	250	0	-250
Technology Enabled Communities	500	-38	462	0	-462
Better Ways of Working	0	260	260	145	-115
<b>Total Corporate &amp; Digital Delivery Board</b>	<b>8,604</b>	<b>331</b>	<b>8,935</b>	<b>1,629</b>	<b>-7,306</b>
Colwall Primary School	0	66	66	5	-62
Schools Capital Maintenance Grant	1,195	1,215	2,410	406	-2,004
Peterchurch Area School Investment	7,353	-7,053	300	218	-82
Expansion for Marlbrook school	1,600	-1,101	499	203	-296
Brookfield School Improvements	3195	-2,912	283	79	-204
High Needs Grant	0	648	648	0	-648
C & F's S106	300	254	554	436	-118
Healthy Pupils	0	8	8	8	0
Short Breaks Capital	0	99	99	11	-88
Basic Needs Funding	5700	-3,620	2,080	2,017	-63
Preliminary works to inform key investment need	0	481	481	165	-316
School Accessibility Works	240	0	240	99	-141
Property Estate Enhancement Works	0	110	110	1	-109
Leisure Centres	0	147	147	77	-70
Leisure Pool	0	244	244	192	-52
Estates Capital Programme 2019/22	2,722	1,113	3,835	1,334	-2,501
Car Parking Strategy	0	95	95	54	-42
Upgrade of Hereford West Side CCTV Cameras	0	27	27	0	-27
Upgrade of Herefordshire CCTV	0	28	28	2	-26
Grange Court Loan	359	0	359	0	-359

Hereford Library	0	203	203	3	-200
Temporary school accommodation replacement	150	300	450	0	-450
<b>Total Schools &amp; Corporate Property Delivery Board</b>	<b>22,814</b>	<b>-9,646</b>	<b>13,168</b>	<b>5,309</b>	<b>-7,859</b>
Local Transport Plan (LTP)	12,272	3,194	15,466	15,466	0
Pothole & Challenge Fund 20/21	0	2,363	2,363	2,296	-67
Priority Flood Repair Works	0	853	853	254	-598
E & P's S106	750	34	784	359	-425
Extra Ordinary Highways Maintenance & Biodiversity Net Gain	2,299	-930	1,369	17	-1,352
Investment in Infrastructure Assets	0	1,057	1,057	930	-126
Highway asset management	1,000	868	1,868	1,825	-44
<b>Total Highways Maintenance Delivery Board</b>	<b>16,321</b>	<b>7,438</b>	<b>23,759</b>	<b>21,147</b>	<b>-2,612</b>
Integrated Wetlands	800	-25	775	625	-150
Marches Renewable Energy Grant	120	141	261	232	-29
Solar Photovoltaic Panels	1,286	-936	350	57	-293
SEPUBU Grant	0	101	101	0	-101
Warm Homes Fund	0	469	469	89	-381
Schools Transport Route Planning	15	1	16	15	-1
Air Quality Monitoring Station Resource Improvements	140	52	192	0	-192
Green Homes Grant - Local Authority Delivery	0	1,820	1,820	29	-1,791
Sustainable Landscape Sustainable Places	0	31	31	31	0
<b>Total Environment &amp; Sustainability Delivery Board</b>	<b>2,361</b>	<b>1,655</b>	<b>4,016</b>	<b>1,079</b>	<b>-2,937</b>
Hereford Enterprise Zone	1,965	371	2,336	979	-1,357
Hereford Enterprise Zone - Further funded dev	0	135	135	135	0
Hereford Enterprise Zone - Infrastructure Works	0	675	675	675	0
Herefordshire Enterprise Zone Shell Store	0	393	393	115	-278
Marches Business Investment Programme	893	358	1,250	1,184	-67
Employment Land & Incubation Space in Market Towns	10,838	-10,838	0	0	0
Leominster Heritage Action Zone	841	169	1,009	167	-842
Safer Streets / CCTV	0	278	278	0	-278
Stronger Towns Fund - Hereford Museum & Art Gallery Redevelopment	0	250	250	2	-248
Stronger Towns Fund - Maylord Orchard Redevelopment and Learning Resource Centre	0	150	150	1	-149
Development Partnership activities	3,268	-2,922	346	0	-346
<b>Total Economic Development Delivery Board</b>	<b>17,804</b>	<b>-10,982</b>	<b>6,822</b>	<b>3,257</b>	<b>-3,565</b>
Hereford City Centre Transport Package	3,353	-1,564	1,789	989	-800
Hereford City Centre Improvements (HCCI)	3,000	-1,075	1,925	1,794	-131
Hereford ATMs and Super Cycle Highway	0	1,000	1,000	0	-1,000
Emergency Active travel Fund	0	119	119	0	-119
Passenger Transport Fleet (Electric)	7,800	-7,800	0	0	0
<b>Total Transport &amp; Place Making Delivery Board</b>	<b>14,153</b>	<b>-9,321</b>	<b>4,832</b>	<b>2,783</b>	<b>-2,049</b>
<b>Total</b>	<b>97,870</b>	<b>-28,800</b>	<b>69,097</b>	<b>37,607</b>	<b>-31,490</b>



**Table B – Reprofiled budget details**

	<b>2021/22 Budgets Adj £000s</b>	<b>2022/23 Budgets Adj £000s</b>	<b>2023/24 Budgets Adj £000s</b>	<b>2024/25 Budgets Adj £000s</b>	<b>Reason</b>
<b>Schools &amp; Corporate Property Delivery Board</b>					
Peterchurch Area School Investment	-7,350	-	7,350	-	Due to feasibility options and discussions taking longer than planned, commissioning of detailed design was later than planned. Spend profile now reflects Cabinet approval for RIBA Stage 3 design and estimated programmed delivery of new building.
Brookfield School Improvements	-3,520	3,520	-	-	Detailed design phase took longer than estimated and therefore commencement of contract tendering was later than planned. Spend profile now reflects paused construction programme for the works at Brookfield School.
Estates Capital Programme 2019/22	-893	943	-40	-10	Spend profile revised to reflect project delays starting works at Shire Hall.
Basic Needs Funding	-4,811	1,426	3,385	-	A plan is in place to build capacity across the county. Feasibility studies (17) have been commissioned the reports of which are due back in autumn. These will inform the delivery stage which will require further Cabinet decision(s). Commissioning for design and build will follow, but capital spend is not anticipated this financial year.
<b>Total Schools &amp; Corporate Property Delivery Board</b>	<b>-16,574</b>	<b>5,889</b>	<b>10,695</b>	<b>-10</b>	
<b>Corporate &amp; Digital Delivery Board</b>					
Fastershire Broadband	-313	313	-	-	Fastershire budget has been realigned to meet expected spend by suppliers as contracted lot areas are completed and milestones met. Funding is issued only on actual and agreed expenditure based on milestone payments therefore dependent on delivery by suppliers – the forecast takes account of expected expenditure with allows for time for claims to be submitted and assured by the council. The expenditure could increase if the supplier delivers the network quicker.
PC Replacement	-349	349	-	-	To reflect previous annual role out of PC replacement.

Capital Development Fund	-750	750	-	-	Revolving Fund - identifying new schemes which anticipate may not start until 22/23
Technology Enabled Communities	-1,000	1,000	-	-	Spend profile reflects the current delivery aspirations.
Better Ways of Working	-568	568	-	-	Ryefield project will begin later than planned.
<b>Total Corporate &amp; Digital Delivery Board</b>	<b>-2,979</b>	<b>2,979</b>	<b>0</b>	<b>0</b>	

#### Housing Delivery Board

Care home & Extra Care Development	-919	-12,031	8,150	4,800	Spend profile reflects the current delivery aspirations for the new Care Facility.
Hillside	-150	150			Delivery of final works expected in following year due to delay starting with covid.
Super Hubs	-2,000	2,000	-	-	Project delayed due to Covid-19 lockdowns delaying our plans to engage with communities and key stakeholders. Project currently in the options and feasibility stage of development.
Empty Property Investment & Development	-788	788	-	-	Spending realigned to reflect the current known position, delays in getting capita spend approved have meant some schemes have fallen by the way side.
Gypsy & Traveller Pitch development	-575	575			Spend profile adjusted to reflect expected delivery.
Private sector housing improvements	-146	146			Spend profile adjusted to reflect expected delivery.
Strategic Housing Development	-8,319	-	8,319	-	Spending profile revised to reflect the current delivery programme for housing development. However, the exploration of potential third party owned sites which offer a proceedable solution for developing housing may require further revision of the spending profile.
<b>Total Housing Delivery Board</b>	<b>-12,897</b>	<b>-8,372</b>	<b>16,469</b>	<b>4,800</b>	

#### Transport & Place Making Delivery Board

Hereford City Centre Transport Package	-2,820	-120	2,940	-	Spend profile revised to reflect revised delivery programme for development public realm and transport hub projects and subsequent programme for delivery following internal review of project finances in 2020/21.
Hereford City Centre Improvement	-2,397	1,447	950	-	Spend profile is revised to reflect revised delivery programme of High Town refurbishment and development of additional area around Broad Street and King Street areas based on progress in 2020/21 on design review and streetscape elements. Further review of approach to delivering remaining elements being undertaken.

Passenger Transport Fleet	-7,800	-7,800	-	15,600	Spend profile revised as grant funding has not yet been secured.
Extra Ordinary Highways Maintenance & Biodiversity Net Gain	-930	930			Spend profile adjusted to reflect expected delivery.
<b>Total Transport &amp; Place Making Delivery Board</b>	<b>-13,947</b>	<b>-5,543</b>	<b>3,890</b>	<b>15,600</b>	

**Environment & Sustainability Delivery Board**

Integrated Wetlands	-1,159	1,159	-	-	Due to the time frame involved in negotiating and purchasing land which will then takes us into winter months when the work to create wetlands is not advised due to weather
Solar Photovoltaic Panels	-1,142	1,142	-	-	Going through governance at the moment - trying to do PV on schools and once they have got some pilot schools more schools will come on board in year 2/3
SEPUBU Grant	-255	255			A number of envisaged grant projects have not being realised in the Herefordshire area as a result of both the flooding of early 2020 and then the pandemic. The project team is working with other Council officers and partners to identify other buildings for grant, however this will mean spend being pushed into 2022-23 as allowed under out grant offer. The project is due to complete in May 2023.
Air Quality Monitoring Station Resource Improvements	52	-26	-26		Spend profile adjusted to reflect expected delivery.
<b>Total Environment &amp; Sustainability Delivery Board</b>	<b>-2,504</b>	<b>2,530</b>	<b>-26</b>	<b>0</b>	

**Economic Development Delivery Board**

Hereford Enterprise Zone	-500	500	-	-	Due to delays of commencing works in 20/21, delivery is expected to go into the start of the following year.
Marches Business Investment Programme	-128	-76	205	-	The monies are profiled until June 2023 in line with our MHCLG contract. Interest in the scheme is high and therefore we have re-profiled in line with current commitments/ approvals

Employment Land & Incubation Space in Market Towns	-11,781	6,199	4,837	745	We are aiming to finalise and seek cabinet approval for the five market town Economic Development Investment Plans in October, and finalise the outline business cases for projects seeking funding through the Employment Land and Business Space Capital Programme allocation. Thereafter, we will seek to develop the full business cases as soon as possible. However a range of technical advice will be required such as land valuations, site surveys, architectural support in order to finalising the projects. In a number of cases third party land acquisitions or permissions such as planning permission is likely to be required. As such, it is unlikely that any significant capital expenditure could be incurred before 2021/22
Leominster Heritage Action Zone	73	-447	374	-	A national delay to the commencement of the Heritage Action Zone programme (for all Heritage Action Zones) due to Covid 19 impacted delivery, with funds re-profiled into future years.
Development Partnership Activities	-6,572	1,154	5,418	-	Budgets re-profiled to reflect the delay in taking forward DRP projects primarily due to Covid 19. For example a decision regarding the development of student accommodation at the Hereford Football Club site, and progressing development option assessments of sites along the City Link Road and on College Road Campus have been paused until the impacts of Covid 19 are better known.
<b>Total Economic Development Delivery Board</b>	<b>-18,908</b>	<b>7,330</b>	<b>10,833</b>	<b>745</b>	
<b>Highways Maintenance Delivery Board</b>					
Priority Flood Repair Works	-1,627	1,627			Spend profile adjusted to reflect expected delivery.
<b>Total Highways Maintenance Delivery Board</b>	<b>-1,627</b>	<b>1,627</b>	<b>0</b>	<b>0</b>	
<b>Total</b>	<b>-69,436</b>	<b>6,440</b>	<b>41,861</b>	<b>21,135</b>	

**Table C – Capital Programme position 2021/22**

<b>Scheme Name</b>	<b>Prior Years £000s</b>	<b>2021/22 budget £000s</b>	<b>2022/23 budget £000s</b>	<b>2023/24 budget £000s</b>	<b>2024/25 budget £000s</b>	<b>Total scheme budget £000s</b>
Disabled facilities grant	0	2,538	2,000	2,000	2,000	8,538
Hillside	559	1,841	150	0	0	2,550
Care home & Extra Care Development	0	0	1,050	8,150	4,800	14,000
Super Hubs	0	0	2,000	0	0	2,000
Homelessness Hub & Property Investment	60	44	0	0	0	104
Empty Property Investment & Development	0	810	1,088	0	0	1,898
Unified Tech Fund – Digitising Social Care Prog	0	0	75	0	0	75
Rough Sleepers Accommodation Programme	0	0	423	0	0	423
Gypsy & Traveller Pitch development	694	608	575	0	0	1,877
Strategic Housing Development	7	1,674	10,000	8,319	0	20,000
Private sector housing improvements	2	51	146	0	0	199
<b>Total Housing Delivery Board</b>	<b>1,322</b>	<b>7,565</b>	<b>17,507</b>	<b>18,469</b>	<b>6,800</b>	<b>51,663</b>
Fastershire Broadband	21,460	7,259	7,020	0	0	35,738
PC Replacement	819	349	349	0	0	1,516
Electronic Document Management Storage	24	356	0	0	0	380
Capital Development Fund	0	250	750	0	0	1,000
Technology Enabled Communities	38	462	1,000	0	0	1,500
Better Ways of Working	22	260	568	0	0	850
<b>Total Corporate &amp; Digital Delivery Board</b>	<b>22,363</b>	<b>8,935</b>	<b>9,686</b>	<b>0</b>	<b>0</b>	<b>40,984</b>
Colwall Primary School	0	66	0	0	0	66
Schools Capital Maintenance Grant	0	2,410	1,195	1,195	1,195	5,995
Peterchurch Area School Investment	10	300	3,193	7,350	0	10,853
Expansion for Marlbrook school	5,642	499	0	0	0	6,141
Brookfield School Improvements	141	283	3,520	0	0	3,945
High Needs Grant	0	648	0	0	0	648
C & F's S106	0	554	0	0	0	554
Healthy Pupils	91	8	0	0	0	99



Short Breaks Capital	19	99	0	0	0	118
Basic Needs Funding	0	2,080	3,426	3,385	0	8,891
Preliminary works to inform key investment need throughout the county	35	481	0	0	0	516
School Accessibility Works	0	240	0	0	0	240
Property Estate Enhancement Works	0	110	0	0	0	110
Leisure Centres	221	147	0	0	0	368
Leisure Pool	317	244	0	0	0	561
Estates Capital Programme 2019/22	1,439	3,835	1,628	0	0	6,902
Car Parking Strategy	151	95	0	0	0	246
Upgrade of Hereford West Side CCTV cameras	0	27	0	0	0	27
Upgrade of Herefordshire CCTV	156	28	0	0	0	184
Grange Court Loan	0	359	0	0	0	359
Hereford Library	142	203	0	0	0	345
Temporary school accommodation replacement	0	450	0	0	0	450
<b>Total Schools &amp; Corporate Property Delivery Board</b>	<b>8,365</b>	<b>13,168</b>	<b>12,962</b>	<b>11,930</b>	<b>1,195</b>	<b>47,620</b>
Local Transport Plan (LTP)	0	15,466	15,466	15,466	15,466	61,864
Pothole & Challenge Fund 20/21	5,311	2,363	0	0	0	7,674
Priority Flood Repair Works	1,547	853	1,627	0	0	4,027
E & P's S106	0	784	0	0	0	784
Extra Ordinary Highways Maintenance & Biodiversity Net Gain	0	1,369	930	0	0	2,299
Investment in Infrastructure Assets	943	1,057	0	0	0	2,000
Highway asset management	0	1,868	0	0	0	1,868
<b>Total Highways Maintenance Delivery Board</b>	<b>7,802</b>	<b>23,759</b>	<b>18,023</b>	<b>15,466</b>	<b>15,466</b>	<b>80,517</b>
Integrated Wetlands	66	775	1,159	0	0	2,000
Marches Renewable Energy Grant	159	261	0	0	0	420
Solar Photovoltaic Panels	642	350	1,142	0	0	2,134
SEPUBU Grant	76	101	255	0	0	432
Warm Homes Fund	491	469	0	0	0	960
Schools Transport Route Planning	74	16	0	0	0	90
Air Quality Monitoring Station Resource Improvements	0	192	0	0	0	192

Green Homes Grant - Local Authority Delivery	0	1,820	0	0	0	1,820
Sustainable Landscape Sustainable Places	163	31	0	0	0	195
<b>Total Environment &amp; Sustainability Delivery Board</b>	<b>1,671</b>	<b>4,016</b>	<b>2,556</b>	<b>0</b>	<b>0</b>	<b>8,243</b>
Hereford Enterprise Zone	12,111	2,336	500	0	0	14,947
Hereford Enterprise Zone - Further funded dev	5,297	135	0	0	0	5,432
Hereford Enterprise Zone - Infrastructure Works	0	675	0	0	0	675
Herefordshire Enterprise Zone Shell Store	6,923	393	0	0	0	7,316
Marches Business Investment Programme	701	1,250	1,273	205	0	3,428
Employment Land & Incubation Space in Market Towns	341	0	9,265	10,350	745	20,701
Leominster Heritage Action Zone	0	1,009	2,217	374	0	3,600
Safer Streets / CCTV	0	278	0	0	0	278
Stronger Towns Fund - Hereford Museum & Art Gallery Redevelopment	0	250	0	0	0	250
Stronger Towns Fund - Maylord Orchard Redevelopment and Learning Resource Centre	0	150	0	0	0	150
Development Partnership activities	10,415	346	4,422	5,418	0	20,600
<b>Total Economic Development Delivery Board</b>	<b>35,788</b>	<b>6,822</b>	<b>17,677</b>	<b>16,346</b>	<b>745</b>	<b>77,378</b>
Hereford City Centre Transport Package	34,042	1,789	1,880	2,940	0	40,651
Hereford City Centre Improvements (HCCI)	178	1,925	2,947	950	0	6,000
Hereford ATMs and Super Cycle Highway	0	1,000	0	0	0	1,000
Emergency Active travel Fund	19	119	0	0	0	137
Passenger Transport Fleet (Electric)	0	0	7,800	15,600	15,600	39,000
<b>Total Transport &amp; Place Making Delivery Board</b>	<b>34,239</b>	<b>4,832</b>	<b>12,627</b>	<b>19,490</b>	<b>15,600</b>	<b>86,788</b>
<b>Total</b>	<b>111,550</b>	<b>69,097</b>	<b>91,038</b>	<b>81,701</b>	<b>39,806</b>	<b>393,192</b>

	2021/22 Budget £000s	2022/23 Budget £000s	2023/24 Budget £000s	2024/25 Budget £000s	Total
February 2021 Council Approved Budget	97,870	66,634	21,179	10	185,693
Reprofile Budget	-69,436	6,440	41,861	21,135	0
20/21 Carry Forwards	33,296	-	-	-	33,296
Use of Reserve	56	-	-	-	56
Additional Grants	7,311	17,964	18,661	18,661	62,597
<b>Revised Capital Budget</b>	<b>69,097</b>	<b>91,038</b>	<b>81,701</b>	<b>39,806</b>	<b>281,643</b>

Grant Additions since February Council

	£000s
Local Transport Plan Increase	3,194
DfE Schools Maintenance Increase	66
Disabled Facilities Grant Increase	416
Marches Business Investment Programme	428
SEPuBu	39
Green Homes Grant - Local Authority Delivery	1,340
High Needs Grant	648
Hereford Enterprise Zone - Infrastructure Works - LEP Grant	675
Local Transport Plan DfT future years	46,398
DfE Schools Maintenance Future Years	2,390
Disabled Facilities Grant Future Years	6,000
Leominster Heritage Action Zone reduction to award	(200)
Stronger Towns Fund Grant - Museum	250
Stronger Towns Fund Grant - Maylords	150
Safer Streets / CCTV Grant	278
West Side Cameras/CCTV Grant	27
Rough Sleepers Accommodation Programme	423
Unified Tach Fund – Digitising Social Care Prog	75

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62,597

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