

Appendix A: Revenue Budget Position 2021/22

Revenue Summary

Portfolio	Councillor	Gross Budget £000	Working Budget £000	Outturn £000	Variance £000	COVID Grant Allocation £000	Variance including the Grant £000	December Outturn (Q3) £000
Health & Adult Wellbeing	Cllr Crockett	103,567	61,996	56,187	(5,809)	1,100	(6,909)	(4,383)
Children's and Family Services, and Young People's Attainment	Cllr Toynbee	48,818	40,237	44,761	4,524	1,000	3,524	2,003
Commissioning, Procurement and assets	Cllr Davies	23,008	16,845	19,062	2,217	1,200	1,017	1,216
Environment and Economy	Cllr Chowns	3,372	1,488	1,639	151	0	151	69
Housing, Regulatory Services and Community Safety	Cllr Tyler	4,024	524	728	204	500	(296)	173
Infrastructure and Transport	Cllr Harrington	20,768	10,091	11,440	1,349	90	1,259	1,455
Finance, Corporate Services and Planning	Cllr Harvey	26,299	21,918	24,551	2,633	26	2,607	1,554
Corporate strategy and budget	Cllr Hitchiner	1,383	449	529	80	873	(793)	(788)
Portfolios		231,239	153,548	158,897	5,349	4,789	560	1,299
Central, treasury management, capital financing & reserves		19,883	7,448	6,347	(1,101)	0	(1,101)	(400)
Total Revenue		251,122	160,996	165,244	4,248	4,789	(541)	899

Health & Adult Wellbeing: Cllr Crockett

	Gross Budget	Working Net Budget	Full Year Outturn	Variance
	£000	£000	£000	£000
Services for Vulnerable Adults (care provision)	69,305	54,248	51,791	(2,457)
Commissioning and Operational Service Delivery	22,744	5,901	2,549	(3,352)
Public Health	11,518	1,847	1,847	0
	103,567	61,996	56,187	(5,809)

The key outturn variances are:

Services for Vulnerable Adults (care provision) mainly reflects a combination of savings achieved, some of which are non-recurrent, reductions in the number of care packages, particularly homecare and also the impact of the discharge to assess funding process which has operated throughout 2021/22.

The full year underspend in Commissioning and Operational Service Delivery is due to the number continued vacancies within Homefirst as well as some of the operational teams and also reflects the receipt discharge to assess income of £2.6m received during 21/22.

Non-recurrent element of the directorate final outturn position:

	£k
RCT legal case resolution	389
Backdated non-recurrent savings in addition to ongoing savings achieved (both CHC & Learning Disability)	1,528
PSP & CEV covid grant allocation to the Directorate	218
LD Day Care non-attendance gaps due to covid	268
Staffing underspends - Care Operations (incl Homefirst of £532k)	1,083
Non-recurrent element of the Community Wellbeing underspend	£3,486k

Children’s and Family Services, and Young People’s Attainment: Cllr Toynbee

	Gross Budget	Working Net Budget	Outturn	Variance
	£000	£000	£000	£000
Children and young people's education and attainment	5,617	2,138	2,099	(39)
Post 16 education, training and skills development	647	(49)	(49)	0
Services for vulnerable young people, children and families	42,554	38,148	42,711	4,563
	48,818	40,237	44,761	4,524

The key variances are:

Children and young people's education and attainment - savings arising from vacant posts

Services for vulnerable young people, children and families - 189k relating to 1.75% Backpay not budgeted and agency staff covering vacant posts. The cost of placements continues to cause pressure with a £274k increase in costs & CP Court costing increase by 124k.

Commissioning, Procurement and Assets: Cllr Davies

	Gross Budget	Working Net Budget	Outturn	Variance
	£000	£000	£000	£000
Waste Collection & Disposal	15,965	14,007	13,974	(33)
Corporate Support Services	1,294	1,171	1,171	0
Community services: Leisure Services	30	30	31	1
Council Property Services	3,920	41	2,219	2,178
Cultural services	1,799	1,596	1,667	71
	23,008	16,845	19,062	2,217

The key variances are:

Council Property Services - £129k BBLP Council Property Services - £243k buildings maintenance and cleaning contract mobilisation costs partially offset by reduced pay costs due to vacancies. £129k BBLP refund for overpaid rent, £169k backdated business rates for Hereford library and increase in car park rates, £105k estimate for College Road Campus business rates for 20/21 and 21/22 loss of rent at Shire Hall and Churchill House £96k. £200k agreed spend on condition surveys. The remainder of the overspend relates to savings targets not being delivered in the current year. Further pressure on the subcontractors spend.

Environment and Economy: Cllr Chowns

	Gross Budget £000	Working Net Budget £000	Outturn £000	Variance £000
Economic Development and Regeneration	1,625	386	383	(3)
Tourism	62	62	62	0
Broadband	339	202	202	0
Environmental promotion, protection and sustainability including response to climate emergency	1,346	838	992	154
	3,372	1,488	1,639	151

The key variances are:

Environmental promotion, protection and sustainability – actuarial strain on a fixed term contract ending and increased costs due to energy prices

Housing, regulatory services and community safety: Cllr Tyler

	Gross Budget £000	Working Net Budget £000	Outturn £000	Variance £000
Community Safety including the Community Safety Partnership	0	0	0	0
Animal health and welfare	140	10	36	26
Bereavement services including coroner services	352	(1,167)	(961)	206
CCTV	176	27	27	0
Environmental health and trading standards	1,578	1,436	1,308	(128)
Gypsy and Traveller Services	410	222	214	(8)
Licensing	25	(480)	(395)	85
Markets and Fairs	121	(136)	(58)	78
Registration Services	220	(230)	(300)	(70)
Strategic housing, homelessness, housing allocation and condition	361	276	260	(16)
Communications and Web Presence	641	566	597	31
	4,024	524	728	204

The key variances are:

Bereavement services – lower than expected activity at the crematorium has caused pressure on income budgets although some improvement shown in the last quarter
 Environmental health and trading standards - receipt of grant income has improved the final position
 Markets and Fairs - impact of COVID restrictions on income from market stall rental and cancellation of the May fair
 Registration Services - higher than expected income in final quarter
 Communications and Web Presence - Posts funded by adults and waste that weren't included in forecast

Infrastructure and Transport: Cllr Harrington

	Gross Budget £000	Working Net Budget £000	Outturn £000	Variance £000
Building Control	364	(256)	(232)	24
Car parking policy and services	334	(5,125)	(3,862)	1,263
Highways & community services	571	182	101	(81)
Land drainage, flood alleviation, rivers and waterways	200	0	(2)	(2)
Land use strategies including Core Strategy	1,094	658	650	(8)
Traffic Management	256	256	232	(24)
Transport and highways policy strategy and operations	17,949	14,376	14,553	177
	20,768	10,091	11,440	1,349

The key variances are:

Car parking and policy services - impact of lockdown and COVID on parking income and savings achievement, £225k costs of interim management posts

Highways & community services/Transport and highways policy strategy and operations - costs for transport strategy and contract management consultants, some of these have been capitalised due to works undertaken. Winter maintenance costs lower than forecast

Finance, Corporate Services and Planning: Cllr Harvey

	Gross Budget	Working Net Budget	Outturn	Variance
	£000	£000	£000	£000
Planning and conservation	2,867	(273)	392	665
Council ICT services	3,725	3,171	3,215	44
Human Resources	1,571	1,207	1,139	(68)
Equality and Human Rights	237	87	84	(3)
Land Charges	198	(17)	(53)	(36)
Information Governance and Modern Records	389	351	349	(2)
Health and safety, Emergency Planning and Business Continuity	160	160	171	11
Performance and Intelligence	1,708	1,708	2,374	666
Legal and Democratic Services including Member Development and Training	7,090	7,121	7,539	418
Financial Policy, Fees and Charging Policy, Financial Control and Reporting	8,354	8,403	9,341	938
	26,299	21,918	24,551	2,633

The key variances are:

Planning income is below budget, Legal & Governance - Increase in Agency costs and permanent legal staff, Finance - Increase in consultancy costs for climate change, savings not achieved, costs of agency staff, Performance and Intelligence – increase in staff costs. Cost of pay award not included in previous forecasts

Corporate Strategy: Cllr Hitchiner

	Gross Budget £000	Working Net Budget £000	Outturn £000	Variance £000
Corporate budget	1,383	449	529	80
	1,383	449	529	80