

## Economy & Place Directorate Risk Register March 2021

		Impact				
		2	3	4	5	
Likelihood	5	EP.16 --	EP.01 -- EP.02 --			
	4	N/A	EP.06 --			
	3	N/A	EP.17 ↓ EP.18 -- EP.19 -- EP.20 -- EP.21 ↑E	EP.22 -- EP.23 --	EP.07 -- EP.08 -- EP.09 -- EP.10 -- EP.11 ↑E	EP.12 -- EP.13 -- EP.14 -- EP.15 --
	2	N/A	N/A	N/A		

Reference	Description	Corporate Risk
EP.01	<b>Cost increase in providing special transport</b> <b>IF:</b> there is increasing demand for special transport (SEN/LAC/PRU) <b>THEN:</b> there will be significant budget pressures to the transport service.	
EP.02	<b>Covid results in significant financial and operational pressures for passenger transport services</b> <b>IF:</b> the response to covid emergency results in need for emergency planning of transport operations <b>THEN:</b> new considerations required in relation to safety (social distancing) which will result in a massive drop in revenues affecting council budget and commercial operators viability.	
EP.03	<b>Offering unproven advice</b> <b>IF</b> incorrect advice is/was given which leads to LABC approval <b>THEN</b> unsafe/ineffective materials/practices may be adopted which could leave the council open to recompense and cause reputational damage.	
EP.04	<b>Phosphate Pollution in Lugg Catchment</b> <b>IF:</b> A way forward cannot be found in relation to the moratorium on housing development in the River Lugg catchment arising from elevated phosphate levels <b>THEN:</b> the 5 Year Housing Land Supply figure will fall further which will have a severe impact upon the weight of Neighbourhood Development Plans and the outcome of planning appeals, leading to a 'plan led' rather than a 'policy led' county.	
EP.05	<b>Waste management services contract</b> <b>IF:</b> we fail to make best decision in regard to WMSC extension <b>THEN:</b> value for money to the council will not be delivered.	

EP.06	<p><b>BBBLP Annual Plan Delivery Covid 19 cost</b>  <b>IF:</b> additional cost continues to be identified due to the current covid situation (the costs are captured in the AP EW's and RR meetings)  <b>THEN:</b> there will be delivery/financial implications for the Annual Plan  *Additional funding from government is expected but the extent is not known.</p>	
EP.07	<p><b>Economic Resilience - Covid 19</b>  <b>IF:</b> Covid 19 has and will continue to have a very significant impact on the local economy <b>THEN:</b> businesses will close, and unemployment will rise.</p>	
EP.08	<p><b>Drainage Investment</b>  <b>IF:</b> Underlying drainage issues, that have and will lead to accelerated deterioration in the highway asset, are not addressed through the investment period <b>THEN:</b> this will lead to the benefits realised as a result of the investment not being sustained.  *Drainage impact from Oct 19 and Feb 2020 significant, resources required for corrective measures including revenue.</p>	
EP.09	<p><b>Severe Weather and other Emergencies</b>  <b>IF:</b> Severe weather, or other major emergencies events occur (for example severe and prolonged winter periods) the need will exceed programmed operational resources <b>THEN:</b> The service will need to call on corporate revenue reserves if it is to continue to meet the Council's duties as a highway authority.</p>	
EP.10	<p><b>Transport Infrastructure</b>  <b>IF:</b> we fail to deliver the necessary infrastructure to deliver core strategy growth <b>THEN:</b> there will be an impact on the delivery of planned homes and jobs.</p>	
EP.11	<p><b>Hereford City Centre Transport Package</b>  <b>IF:</b> The outturn cost of the CLR works and the budget estimates for the design proposals for the transport hub and public realm exceed the available budget <b>THEN:</b> The current proposals may not be deliverable impacting the terms of the funding agreement.</p>	
EP.12	<p><b>Infrastructure Projects</b>  <b>IF:</b> Projects are to be let through open procurement outside the public realm contract <b>THEN:</b> There may be delays to scheme progression or significant pressure on resources to meet the scheme delivery and management requirements.</p>	
EP.13	<p><b>Parking Income</b>  <b>IF:</b> the government continue to place national restrictions to prevent the spread of Covid 19 <b>THEN:</b> this reduces car park use and therefore impacts income.  *Currently forecast as a £2.4 million pressure. If further restrictions are placed or extended then this pressure is increased.</p>	
EP.14	<p><b>Marches Renewable Energy (MarRE) project</b>  <b>IF:</b> Current project spend and outputs in transition areas are below profile and the financial model used for the project relies on grant monies defrayed in these areas to fund the running of the project  <b>THEN:</b> Herefordshire Council, as lead authority and accountable body, will be responsible for the financial short fall.</p>	
EP.15	<p><b>Development Regeneration Partnership - Keepmoat</b>  <b>IF:</b> there is not an adequate pipeline of suitable residential development projects <b>THEN:</b> we will not be able to deliver the benefits through the contract</p>	

EP.16	<p><b>Highway Condition</b>  <b>IF:</b> The maintenance of the highway network continues at the current level <b>THEN:</b> the condition of the network will continue to deteriorate and the cost of rectifying this deterioration will increase with adverse reputational impact.</p>	
EP.17	<p><b>Ash Dieback (Chalara)</b>  <b>IF:</b> An action plan is not adopted to deal with the onset of Ash Die Back within the County boundaries <b>THEN:</b> the authority faces significant unplanned financial burden linked to removal of a significant percentage of tree stock and an increased liability linked to personal injury and third party damage claims.</p>	
EP.18	<p><b>Local flood risk management strategy</b>  <b>IF:</b> The implementation of the LFRMS is not fully embedded <b>THEN:</b> HC will not be able to manage local flood risk in a more co-ordinated way and won't be able to help individuals, communities, businesses and authorities understand and manage flood risk within the county.</p>	
EP.19	<p><b>Staff Retention in Property Services</b>  <b>IF:</b> Staff leave/retire <b>THEN:</b> Key knowledge, programme delivery and statutory compliance will be compromised</p>	
EP.20	<p><b>Infrastructure projects land acquisition</b>  <b>IF:</b> we are unable to acquire land to enable major infrastructure <b>THEN:</b> there is a risk to delivery of major infrastructure (e.g. roads/highways)</p>	
EP.21	<p><b>Community Asset transfers</b>  <b>IF:</b> we do not have an agreed process and programme of community asset transfers <b>THEN:</b> we continue to have a liability for assets which may be suitable for transfer</p>	
EP.22	<p><b>Herefordshire fuel poverty level</b>  <b>IF/AS:</b> Fuel poverty levels in the county rise (the latest sub-regional statistic (2018) is above the national average) <b>THEN:</b> There is a public health and reputational risk that we are not addressing fuel poverty levels and moving forward incidences of excess winter deaths and costs to health, social care will rise.</p>	
EP.23	<p><b>5 year Housing Land Supply/Housing delivery test</b>  <b>IF:</b> We do not actively address the current lack of five year land supply and the under delivery of housing (according to the national Housing Delivery Test <b>THEN:</b> it will continue to be difficult to resist applications for planning permission for housing on sites not currently identified in the Local Plan which would undermine the plan led approach, lead to development of sites which are locally considered inappropriate and potentially affect the deliverability of identified strategic sites and associated infrastructure.</p>	