

Children & Families Directorate Risk Register March 2021

		Impact			
		2	3	4	5
Likelihood	5			CF.02 -- CF.03 --	
	4	N/A	CF.11 ★	CF.04 -- CF.05 --	CF.01 --
	3	N/A	CF.08 -- CF.09 -- CF.10 --	CF.06 -- CF.07 --	
	2	N/A	N/A	N/A	

Reference	Description	Corporate Risk
CF.01	Budget and Savings Plans - Children & Families IF/AS: The demand for placements for looked after children and care leavers exceeds that planned for when the budget was set THEN: the spend will be greater than the budget within children and families directorate will be able to cover	Yes (CRR.03)
CF.02	Human Rights claims IF: a result of high court decisions regarding children's social care cases in respect of historical practice THEN: Herefordshire council may face Human Rights claims.	Yes (CRR.04)
CF.03	Court cases IF/AS: The high profile child care case before the courts is found against the council. THEN: There may be exposure to financial risk in respect of compensation payable for HRA claims.	Yes (CRR.52)
CF.04	School Assets IF/AS: deteriorating condition of school estate with Insufficient budget to maintain school assets proactively THEN: There may be an increase in costs due to unplanned significant spend	Yes (CRR.50)
CF.05	Foster Carers IF/AS: The council is unable to recruit and retain sufficient foster carers THEN: the council will rely increasingly on agency foster carers and also potentially use more residential placements. This may lead to children being placed far away outside of Herefordshire and at increased cost	Yes (CRR.51)

CF.06	<p>Ofsted Outcomes IF/AS: We are unable to assure the Ofsted Inspectors of sustained improvements of childrens operational safeguarding Then: This may result in a re-alignment of council activity in order to ensure effective delivery of services and have a significant financial and reputational impact on the authority.</p>	
CF.07	<p>ICT Systems IF/AS: The technology ICT systems/ platforms are not appropriate or used to their full effect THEN: We fail to manage our services effectively and this can lead to poor practice and inefficient use of staff time</p>	
CF.08	<p>Childrens Operational Staffing / Workforce IF/AS: We are unable to recruit and maintain a stable, experienced social care workforce THEN: Caseloads for social workers will be higher than wanted and may affect the quality of casework for children</p>	
CF.09	<p>Ofsted Readiness IF/AS: Preparations are not made for Ofsted focused visit or Joint Targeted Area Inspection THEN: Service areas and leadership may be judged poorly and positive outcomes for children not reflected in Ofsted judgements. This could lead to reputational damage, requirements for improvements including significant budget implications for the council and partners</p>	
CF.10	<p>Mosaic Functionality IF/AS: We are unable to work with providers to resolve the MOSAIC group function; THEN: The MOSAIC system will continue to be unwieldy for recording information across sibling / household groups and this will impact upon the quality of our data and reported performance</p>	
CF.11	<p>Special School demand IF/AS: Demand continues for special school places, we are not be able to place locally and we might run out of independent and non-maintained places within daily travel. THEN There is a risk to the High Needs budget which in turn carries a reputational risk, there is a risk of legal challenge as we will not be able to meet need and children might unnecessarily placed residentially disrupting family life</p>	