

MEETING:	CABINET
DATE:	14 JUNE 2012
TITLE OF REPORT:	UNDERSTANDING HEREFORDSHIRE – SUMMARY OF THE 2012 INTEGRATED NEEDS ASSESSMENT
PORTFOLIO AREA:	HEALTH AND WELLBEING

CLASSIFICATION: Open

Wards Affected

County-wide

Purpose

For Cabinet to receive:

- the 2012 summary Integrated Needs Assessment “Understanding Herefordshire”, Appendix 1;
- the programme of work towards a “Gold Standard” Integrated Needs Assessment, Appendix 2.

Key Decision

This is not a Key Decision.

Recommendation(s)

THAT CABINET:

- (a) approve the document “Understanding Herefordshire” as the summary of the 2012 Integrated Needs Assessment; and**
- (b) approve “Understanding Herefordshire” and the 2012 Integrated Needs Assessment as the evidence base against which strategic priorities and commissioning decisions will be made; and**
- (c) consider whether, in light of the evidence within the Integrated Needs Assessment, the Joint Corporate Plan needs reviewing; and**
- (d) approve the programme of work towards a “Gold Standard” Integrated Needs Assessment.**

Further information on the subject of this report is available from
Dr Alison Talbot-Smith on (01432) 344344

Key Points Summary

- Understanding Herefordshire provides a single integrated assessment of the needs of the people of Herefordshire, bringing together the Joint Strategic Needs Assessment (JSNA) and the State of Herefordshire Report.
- The assessment will meet the statutory requirement to produce a JSNA, but the aim is to encompass all the needs of local residents, not just those relating directly to health and well being. As such Understanding Herefordshire is a critical document for everyone engaged in delivering better outcomes for the County. In particular it will be used by the Herefordshire Partnership, Health and Wellbeing Board and the Clinical Commissioning Group, as well as the Council in reviewing the corporate plan
- It is integral to the commissioning cycle, providing an explicit evidence base that will enable strategic priorities, commissioning decisions and partnership working to be based upon a clear and comprehensive understanding of need.
- It provides a mechanism to evaluate the effectiveness of commissioning decisions and of interventions, with the ability to monitor or “track” progress over time.
- A work programme is in place to further develop and improve the assessment, to ensure it captures the entirety of evidence relating to needs across the County and within each of the 9 localities.
- Some caution needs to be exercised until the ‘Gold Standard’ assessment has been achieved, as the current document has a greater focus on health and social care than will ultimately be the case.

Alternative Options

- 1 There are no alternative options – it fulfils the statutory requirement to produce a Joint Strategic Needs Assessment

Reasons for Recommendations

- 2 When embedded into the commissioning cycle they will enable HPS and partners to improve outcomes for Herefordshire residents, by directing resources at local priorities and maximising the return on the investment of resources.
- 3 In summary, the INA will enable strategic priorities, commissioning decisions, financial planning and partnership working to be based upon explicit evidence of need.

Introduction and Background

- 3 The previous JSNA and State of Herefordshire report have been brought together to provide a single integrated assessment of the needs of the people of Herefordshire.
- 4 Understanding Herefordshire provides the high level summary of this within a single document. It is underpinned by a dynamic web based resource called the Integrated Evidence Base, that is updated in-year with analysis and intelligence as they become available (www.herefordshire.gov.uk/factsandfigures).

Key Considerations

- 5 A programme of consultation and engagement activity feeding into this overall evidence base is being developed, but the essential point of the Integrated Needs Assessment is that it be used to influence and inform future decision-making.
- 6 It is therefore proposed that when the Integrated Needs Assessment is received by Cabinet, consideration is given to whether the corporate plan should be refreshed. This will provide an opportunity for Cabinet to review the corporate plan to ensure it remains fit for purpose in light of:
 - The established evidence base
 - A change in administration since the plan was approved, and the work recently begun by the administration to establish a longer term vision for Herefordshire 2020
 - The increasing financial challenge
 - The changing NHS environment
- 7 Any proposals to make amendments will then need to be considered by Overview & Scrutiny Committee and other consultees as appropriate, before being recommended to Council in the autumn. The approved corporate plan will then be in place to provide the policy framework within which the budget is set the following spring.
- 8 As agreed by Cabinet on 5 April 2012, the future annual cycle (not including consultation) is as below:

Cabinet approve 2012/13 Delivery Plan	5 th April 2012
Cabinet receive <i>Understanding Herefordshire</i> report and consider need for revisions to JCP	June 2012
Subject to above, Cabinet consider proposals re JCP amendments for recommendation to Council	October 2012
Council approve JCP	November 2012
Cabinet consider 2013/14 budget proposals	January 2013
Council approves 2013/14 budget	February 2013
Council sets 2013/14 Council Tax	March 2013
Cabinet approves 2013/14 Delivery Plan	March 2013

- 9 In addition the Integrated Needs Assessment will inform the root and branch reviews. The INA and the corporate plan will also be further developed by the findings of those reviews.
- 10 Recommendations from *Understanding Herefordshire* are that we:
 - Be proactive about our changing demographics, identifying the predicted rise in need for services and ways to address it.
 - Develop the infrastructure, services and support networks needed to promote self-help and a sense of personal responsibility and to enable people to live independently. This will include direct service provision as well as housing and accommodation that facilitates independence, the economy, spatial planning, transport, engagement with

the third sector and communities, and support for carers.

- Continue to build on a community based approach, developing our assets of volunteers, carers, third sector organisations, active communities and statutory services.
- Adopt this community based approach to provide comprehensive and integrated services and support for people living with Dementia.
- Ensure that the environment and infra-structure enables people to make healthy choices such as cycling and walking, as well as supporting economic growth and improved connectivity.
- Target preventative activities at the major causes of morbidity and premature mortality, in particular smoking, alcohol and falls.
- Make childhood obesity a priority for all stakeholders, tackling the underlying causes as part of a joined up strategy.
- Ensure continued improvement for Early Years and Foundation Programme, primary and secondary school children to achieve top quartile performance.
- Ensure the various strategies targeting families living in poverty are joined up to provide an integrated response.
- Address social inequalities through a comprehensive approach, encompassing opportunities such as employment as well as lifestyle behaviours, access to services and community engagement.
- Undertake more in depth analysis in the following areas:
 - Domestic violence
 - The care needs of people with learning disabilities
 - Impact of changes to the welfare system, particularly on families

11 Understanding Herefordshire forms the first year of a three year development programme, to produce a “gold standard” integrated needs assessment in 2014. We’ve begun by:

- Including a place based approach, presenting information by localities and communities as well as by theme.
- Adopting an asset based approach to identify the strengths and opportunities within our communities, localities and services.
- Improving our qualitative information, engaging with the third sector to gain a better understanding of the needs of people living with dementia and their carers.
- Engaging stakeholders across HPS and our partners, and embedding the breadth of analyses undertaken across Herefordshire within the INA.

12 We will be using feedback from use of the 2012 integrated needs assessment, including potential reviewing of the corporate plan, to improve next years. Further developmental work is also planned, as detailed in Appendix 2.

Community Impact

- 13 Working with and supporting the development of stronger communities is a key finding of Understanding Herefordshire.
- 14 Key findings within the summary document and within the underpinning evidence base (www.herefordshire.gov.uk/factsandfigures) will also maximise our ability to support and develop stronger communities.

Equality and Human Rights

- 15 The Integrated Needs Assessment explicitly considers inequalities in opportunities and outcomes, paying full regard the public sector equality duty.

Financial Implications

- 16 Understanding Herefordshire and the web-based Integrated Evidence Base are integral to the commissioning cycle. They provide the explicit evidence base to ensure priorities and commissioning decisions are based upon assessment of need.
- 17 As such they enable HPS and partner organisations to ensure that resources are directed at local priorities and to maximise the return on investment from the use of resources.
- 18 The Council is facing significant challenges in financial terms and through the national settlement and reductions in funding. The Council's five year financial strategy includes an estimated 29.7% reduction in government formula grant. Budget decisions have been based on a set of core principles that include Valued Services and Supporting the Vulnerable. The root and branch review process aims to fundamentally challenge what the council does to ensure appropriate use of public funding and quality of service.

Legal Implications

- 19 Producing the Integrated Needs Assessment fulfils the statutory requirement (now in the Health and Social Care Act 2012) to produce a Joint Strategic Needs Assessment. From April 2013 the duty will fall on the Council and the Clinical Commissioning Group, working in partnership through the Health and Wellbeing Board.

Risk Management

- 20 Failure to embed the INA into the commissioning cycle, and to review the corporate plan against it represents a major strategic risk to the council.

The risk is that the council fails to target resources in relation to need, reducing the return on investment from the use of resources and making it harder to achieve their agreed outcomes. This could result in reputational, legal and financial damage.

Consultees

- 21 Understanding Herefordshire and the Integrated Evidence Base have been developed with input from stakeholders across HPS and its partners, including third sector organisations.

Membership of the reference group who produced the summary document is detailed below:

- Research team

- People's Commissioning Quality & Improvement Team
- Public health
- Transport
- Forward planning
- Housing
- Sustainable communities
- Community Safety
- Herefordshire Clinical Commissioning Group
- Herefordshire Voluntary Organisations Support

Next steps are to take the paper to:

- Corporate and Commissioning Board
- Clinical Commissioning Group
- Herefordshire Partnership Executive Group
- Health and WellBeing Board

Appendices

Appendix 1. Understanding Herefordshire. Summary of the 2012 Integrated Needs Assessment

Appendix 2. Programme of work towards a "gold standard" Integrated Needs Assessment.

Background Papers

- None identified.